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School of Commerce

Mid - Term Examinations - November 2024

Semester: V	Date: 04-11-2024
Course Code: MAH3001	Time: 09:30am – 11:00pm
Course Name: Strategic Financial Management II	Max Marks: 50
Program: School of Commerce	Weightage: 25%

Instructions:

- (i) Read all questions carefully and answer accordingly.
- (ii) Do not write anything on the question paper other than roll number.

Part A

Answer ALL the Questions. Each question carries 2 marks. 2Mx5Q=10M

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|---|--|---------|---|---|
| 1 | As fixed costs for a firm rise, all other things hold constant, what will happen to the breakeven point? | 2 Marks | 4 | 1 |
| 2 | In a make-versus-buy decision, relevant costs include variable manufacturing costs as well as what? | 2 Marks | 4 | 1 |
| 3 | How would the addition of a new product with a lower contribution margin impact the overall profitability of a multi-product company? | 2 Marks | 4 | 1 |
| 4 | Analyze how opportunity costs influence the decision to add or drop a product line. | 2 Marks | 4 | 1 |
| 5 | How does the concept of price elasticity influence a company's decision to increase or decrease prices in different market conditions? | 2 Marks | 4 | 2 |

Part B

Answer ALL Questions. Each question carries 10 marks. 4QX10M=40M

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|----|--|----------|---|---|
| 6. | <p>A company has an income statement for 600,000 units with the following details:</p> <ul style="list-style-type: none"> • Sales: \$30,000,000 • COGS: \$20,000,000 • Gross Profit: \$10,000,000 • Selling & Distribution Expenses (S&D): \$2,500,000 • Operating Income: \$7,500,000 <p>The cost of goods sold (COGS) is 75% variable and 25% fixed. The selling & distribution (S&D) expenses are 40% variable and 60% fixed.</p> <p>a) Calculate the Break-Even Point (BEP) in units. (5 marks)</p> | 10 Marks | 3 | 1 |
|----|--|----------|---|---|

b) Calculate the Break-Even Point (BEP) in sales dollars. (5 marks)

OR

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|-----|-----|--|---------|---|---|
| 7. | | Given the following data: Selling price per unit = \$40, Variable cost per unit = \$25, Fixed costs = \$15,000, Actual sales = 1,200 units. Calculate the Margin of Safety in both units and as a percentage. | 5 Marks | 3 | 1 |
| | | Describe the Margin of Safety and explain its significance in Cost-Volume-Profit Analysis. | 5 Marks | 2 | 1 |
| 8. | 8a | Discuss how changes in variable costs and selling prices impact the break-even point. Use a hypothetical example to illustrate how a change in variable costs affects the break-even point. | 5 Marks | 4 | 1 |
| | 8b | The business aims to earn a target profit of \$35,000. The selling price per unit is \$40, the variable cost per unit is \$25, and fixed costs are \$50,000. Calculate the number of units that must be sold to achieve this target profit. | 5 Marks | 3 | 1 |
| OR | | | | | |
| 9. | 9a | Discuss the concept of "relevant costs" in marginal analysis and explain why fixed costs are often considered irrelevant in short-term decision-making. Provide an example of a relevant cost for a make-or-buy decision. | 5 Marks | 4 | 1 |
| | 9b | A company has fixed costs of \$20,000 and variable costs of \$10 per unit. If the cost of outsourcing production is \$15 per unit, calculate the total cost at a production level of 5,000 units for both in-house production and outsourcing, and determine which option is more cost-effective. | 5 Marks | 3 | 1 |
| 10. | 10a | Discuss how Cost-Volume-Profit Analysis can be used to evaluate the impact of a change in sales mix on profitability | 5 Marks | 4 | 1 |
| | 10b | A company sells two products: Product A and Product B. Product A has a Contribution Margin of \$15 per unit, and Product B has a Contribution Margin of \$20 per unit. If the company plans to sell 2,000 units of Product A and 1,500 units of Product B, calculate the total Contribution Margin from both products. | 5 Marks | 3 | 1 |

OR

11.	11a	Describe the key differences between "market-based pricing" and "cost-based pricing." Why might a company choose one approach over the other?	5 Marks	2	2
	11b	A company uses market-based pricing to set its product price at \$80 per unit, aligning with competitors. If the cost to produce each unit is \$60, calculate the company's gross profit margin per unit and the percentage margin.	5 Marks	3	2
12.	12a	Define relevant costs and irrelevant costs in marginal analysis. Provide examples of each. for short-term business scenarios.	5 Marks	2	1
	12b	A business is considering a special order at a lower price than its regular sales price. Its regular variable cost per unit is \$15, and fixed costs are \$10,000. If the special order price is \$20 per unit for 1,000 units, should the company accept the order? Explain using marginal analysis.	5 Marks	4	1
OR					
13.	13a	Discuss the importance of opportunity cost in marginal analysis. How does it impact decision-making in resource allocation?	5 Marks	4	1
	13b	Differentiate between incremental cost and sunk cost in marginal analysis. Why are sunk costs ignored in short-term decision-making?	5 Marks	4	1