Presidency University, Bengaluru

School of Management

II Semester 2015-2016

Test1

Course: MBA A 116 Project Management

(Closed Book)

Max Marks: 30

Max Time 50 Min

Weightage:15%

4 April 2016

Set A

Instructions to Candidates:

Write legibly, briefly and summarize/highlight the main points

Part A

 $(5Q \times 1M = 5M)$

Answer the following in short

- 1. Define Project?
- 2. Define SOW?
- 3. What is RFP?
- 4. What is WBS?
- 5. Besides the user and the contractor, what other parties are involved in the sy stems development cycle?

Part B

 $(3Q \times 5M = 15M)$

Briefly answer the following

- 1. What is a feasibility study? Describe its contents and purpose.
- 2. What are the advantages of networks over Gantt charts?
- 3. How do changes in requirements cause cost escalation?

Part C

 $(1Q \times 10M = 10M)$

1. What are the characteristics of "project management"? Contrast these to functional and other types of non-project management.

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Set B

Instructions to Candidates:

Write legibly, briefly and summarize/highlight the main points

Part A

 $(5Q \times 1M = 5M)$

Answer the following in short

- 1. List the main characteristics of "projects?
- 2. What does the term "fast-tracking" imply?
- 3. Describe concurrent engineering?
- 4. Describe your understanding of "quality."
- 5. Explain the differences between internal and external project controls.

Part B

 $(3Q \times 5M = 15M)$

Briefly answer the following

- 1. How are projects initiated? Describe the process.
- 2. Describe briefly the contents of a project master plan.
- 3. How do CPM and PERT differ? How are they the same?

Part C

 $(1Q \times 10M = 10M)$

1. What is included in the project charter? What is the purpose of the charter?

PRESIDENCY UNIVERSITY, Bengaluru School of Management

Course: MBA A116 Project Management (Closed book)

II semester 2015-16 Test 2 Date: 9th May 2016

Max. Marks: 50 Max. Time: 50 minutes Weightage: 25%

Part - A

(5QX2M=10M)

- 1. Define Project?
- 2. Define SOW?
- 3. What is WBS?
- 4. Describe a CE diagram.
- 5. During Design stage, Who is involved? What do they do?

Part B

 $(4Q \times 5M = 20M)$

- 1. How are projects initiated? Describe the process.
- 2. What are user requirements? How do they differ from user needs?
- 3. What are the advantages of networks over Gantt charts?
- 4. Describe what the term "phased project planning" means.

Part C

 $(2QX\ 10M=20M)$

- 1. What are the characteristics of "project management"? Contrast these to functional and other types of non-project management.
- 2. Describe the responsibilities of the manager of projects.