



<b>ID NO.</b>	
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**PRESIDENCY UNIVERSITY, BENGALURU**  
**SCHOOL OF MANAGEMENT**

Weightage: 40 %

Max Marks: 100

Max Time: 3 hrs.

11 May 2018, Friday

**ENDTERM FINAL EXAMINATION MAY 2018**

Even Semester 2017-18

Course: **FIN202 Managerial and Cost Accounting**

II Sem. MBA

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**Instructions:**

- (i) *Read the question properly and answer accordingly.*
  - (ii) *Question paper consists of 3 parts.*
  - (iii) *Scientific and Non-programmable calculators are permitted*
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**Part A**

(10 Q x 2 M = 20 Marks)

1. What is meant by standard costing? Name two advantages.
2. State marginal cost equation.
3. What is P/V ratio?
4. What are operating budgets? Give any two.
5. What is a master budget and its components?
6. State the equation for Material price variance.
7. How is margin of safety calculated?
8. Graphically show Break Even Point.
9. Name the categories of variances.
10. Why are cash budgets important for any firm?

## Part B

(3 Q = 40 Marks)

11. Star Track Ltd is the manufacturer of a single product, a computer games machine, with an estimated turnover of Rs.7,000,000 per annum. ( 20 marks)

The following information is available:

Selling Price per unit:	Rs.100
Materials per unit:	Rs.21
Labour per unit:	1 hr @ Rs.5 per hr (skilled) 3 hrs @ Rs.3 per hr (unskilled)
Variable overhead:	Rs.20 per unit
Fixed overhead:	Rs.1,800,000

After several years of successful trading, Star Track appears to be losing sales to its main competitor Ittendo Ltd. In an attempt to increase its market share, the management of Star Track has been considering three new marketing ideas for the year 2005:

- To reduce the current selling price by 30%, which is expected to generate 40% more sales volume
- To reduce the current selling price by 30%, but to accompany this with an aggressive advertising campaign which should increase sales by 70%. Advertising will increase the variable overhead by 100%.
- To offer a free game, "Silver Eye" with every machine sold. Each game would cost the company Rs.15 but is expected to boost sales by 60%.

### Required

- Taking the current position, calculate:
    - the break even point (in units)
    - the margin of safety (in units)
    - the profit that is currently expected
    - how many games machines need to be sold to achieve a target profit of Rs.1,500,000?
  - Consider the new marketing ideas and calculate the expected profit for each alternative.
  - Evaluate the alternatives and recommend a course of action for Star Track Ltd..
12. A) The standard material required for production is 10,500kgs. A price of Rs.2/kg has been fixed for materials. The actual quantity of materials used for the product is 11,000 kg. A sum of Rs.24750 has been paid for the materials. ( 5 marks)

Calculate

- Material Cost Variance
- Material rate variance
- Material Usage variance B) From the following information given below.

(B) Calculate labor variances for two the departments (5 marks)

Particulars	Dept A	Dept B
Actual gross wages	₹2000	1800
Standard hours produced	10000	8000
Standard rate per hour	30 paise	25 paise
Actual hours worked	8000	6000

13. The expenses for the production of 5000 units in a factory are given as follows.

(10 marks)

	Per Unit Rs
Materials	60
Labour	30
Variable overheads	20
Fixed overheads(Rs.50000)	10
Administrative expenses(5% variable)	10
Selling expenses(20% fixed)	6
Distribution expenses(10% fixed)	5
Total cost /unit	116

You are required to prepare a budget for the production of 7000 units

### Part C

(2 Q x 20 M = 40 Marks)

14. Primrose Limited is preparing monthly Budgets for the 3 months ending 30<sup>th</sup> September 2018 .

Forecasts have been drawn up as follows:

Month(2016)	Sales (Rs.)	Purchases (Rs.)	Overheads (Rs.)
MAY	130,000	75,000	12,000
JUNE	150,000	65,000	12,000
JULY	140,000	50,000	10,000
AUGUST	90,000	90,000	7,000
SEPTEMBER	160,000	100,000	11,000
OCTOBER	170,000	120,000	14,000

Additional Information:

1. Bank Balance on 1st July 2016 is estimated at Rs.5,000.
2. 50% of sales are credit sales. Payments from Receivables received two months after transaction takes place. Remaining sales are cash sales.
3. All purchases are on credit. Payments to suppliers made one month after transaction takes place.
4. Overheads forecasts refer to cash payments, to be paid as due.
5. Wages bill per month: Rs.35,000, paid the same month itself.
6. Rent is Rs.72,000 p.a. and is paid quarterly in advance on 1st January, 1st April, 1st July and 1st October.
7. Depreciation is estimated at Rs.2,500 per month.
8. Corporation tax of Rs.10,000 is due in August.
9. A new computer system was purchased in July for Rs.50,000. Payment is due in August.
10. The company expects to receive a business development grant in September of Rs.15,000.
11. Interest on bank overdraft, calculated at 2% per month, is payable quarterly on 30th September.

Required

Prepare a Cash Budget for Primrose Limited for the 3 months ending 30th September 2018.

15. Anna designs, makes and sells silk shirts. The selling price is Rs.25 each.

Variable cost per silk shirt:

Material Rs.6

Trimmings Rs.2

Wages Rs.3

Packaging Rs.1

Fixed overheads (rent & rates) are Rs.2,000 per month.

**Required**

- a. Calculate the contribution made by each shirt sold to fixed overheads.
- b. How many shirts must Anna sell every month to break even?
- c. If Anna's fixed costs rise by 25% and her selling price falls by 20%, how many shirts will she have to sell to make a monthly profit of Rs.3,000?
- d. Anna has had an offer from a retail outlet offering to purchase 100 shirts from Anna at a selling price of Rs.15 per shirt. Acceptance of this offer would entail renting additional premises for a minimum period of 3 months at Rs.200 per month. The order would be completed in one month. Should Anna accept the offer?
- e. Next season, Anna plans to make 3 new designs. Costings for the new styles are as follows:

	Style 1	Style 2	Style 3
Material	Rs.4	Rs.3	Rs.5
Trimmings	Rs.2	Rs.1	Rs.2
Wages	Rs.3	Rs.3	Rs.3
Packaging	Rs.1	Rs.1	Rs.1
Selling Price	Rs.24	Rs.18	Rs.23
Machine hours per shirt	5	3	4
Demand in units per month	110	190	250

Fixed overheads are expected to remain at Rs.2,000 per month.

As Anna has only one machine, machine hours are limited to 2000 hours per month.

**What is the most profitable combination of styles for Anna to make?**



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**SCHOOL OF MANAGEMENT**

Weightage: 20%

Max Marks:30

Max Time: 2 HRS.

7 March Wednesday 2018

**MID TERM EXAMINATION**

**SET B**

Even Semester 2017-18

Course: **FIN 202 Managerial and Cost Accounting**

II Sem. MBA

**Instruction:**

- (i) Read the question properly and answer accordingly.  
(ii) Question paper consists of 3 parts.

**Part A**

(3 Q x 4 M = 12 Marks)

1. Classify the following items of cost into:

- (a) Prime cost    (b) Factory overhead    (c) Selling and Administrative Overhead

1. Factory rent	2. Works expenses
3. Raw materials	4. Productive wages
5. Unproductive wages	6. Plant depreciation
7. Salary of foreman	8. Price lists and catalogues
9. Travelling expenses of salesman	10. Depreciation of delivery van

2. State and explain the main differences between cost accounting and financial accounting.  
3. Distinguish between variable, semi-variable and fixed costs.

**Part B**

(2Q x 5 M = 10 Marks)

4. The following data is given:

Selling price	₹ 20 per unit
Variable manufacturing costs	₹ 11 per unit
Variable selling costs	₹ 3 per unit

Fixed factory overheads	₹ 5,40,000 per year
Fixed selling costs	₹ 2,52,000 per year

You are required to compute:

- a) Number of units that must be sold to earn a profit of ₹ 60,000 per year.  
b) How many units must be sold to earn a net income of 10% of sales?

5. Western Radio Company sold 10,000 radios last year at a price of ₹ 500 each. The cost structure per radio is as follows:

	<u>₹ Per unit</u>
Materials	100
Labour	50
Variable Overhead	25
Fixed overhead	<u>200</u>
Total Cost per unit	<u>375</u>

Due to competition, the price has to be reduced to ₹ 425 for the coming year. Assuming that there will be no change in costs, find out how many radios have to be sold to ensure the same amount of total profit as last year.

### Part C

(1Q x 8 M = 8 Marks)

6. Zen Ltd. supplies you with the following data for the year ending 31 December 2017:

Production	1,100 units
Sales	1,000 units
Variable Manufacturing cost per unit	₹ 7
Total Fixed Manufacturing Overheads	₹ 2,200
Variable Selling and Administrative overheads	₹ 0.50 per unit
Total Fixed and Administrative Overheads	₹ 400
Selling Price per unit	₹ 15

Required:

- Prepare an Income Statement under Absorption Costing.
- Prepare an Income Statement under Variable Costing.
- Explain the difference in profit, if any, under absorption and variable costing.